WILLIAM JOHN ANTHOLIS

The Miller Center for Public Affairs
University of Virginia
2201 Old Ivy Road
Charlottesville, VA 22901
434.924.6061
antholis@virginia.edu

PROFESSIONAL EXPERIENCE

The Miller Center for Public Affairs, University of Virginia, Charlottesville, VA

• Director and CEO: January 2015-present.

Leads \$8 million/year non-profit research organization. The Center:

- applies lessons of history and contemporary humanities and social sciences to public policy challenges;
- embraces a non-partisan, distinctive and leading role in studying the American presidency
- supports broad public policy research and collaborative multi-stakeholder policy development
- funds graduate fellowships in political history
- convenes and broadcasts policy discussions across a range of issues and topics, including through a weekly interview-format television program that appears on over 250 public television stations.

Reports to the Miller Center Governing Council and the President of the University of Virginia. Serves on the University's Cabinet; advises and contributes to University-wide undertakings with a public policy dimension.

Responsibilities include overseeing the Center's academic, public and policy; identifying, developing, implementing and participating in scholarly and policy initiatives; directing advisory, fundraising and outreach mechanisms.

Supervises a staff of over 40, three buildings, endowment of over \$75 million.

The Brookings Institution, Washington DC

- Managing Director: May 2007-December 2014.
- Senior Fellow, Governance Studies Program: September 2009-present.
- Director of Strategic Planning: September 2004-May 2007.

Reporting to Brookings President Strobe Talbott, managed and directd \$100 million non-profit research organization. Worked directly with Board of Trustees and senior management to coordinate five research programs, 400 employees, and four offices.

Responsibilities included aligning the Institution's programs with its core mission and strategic priorities; identifying, developing, implementing and participating in scholarly initiatives, especially interdisciplinary and cross-program ones; managing partnerships with universities; establishing and administering advisory, fundraising and outreach mechanisms; and assessing and responding to competitive challenges and collaborative opportunities.

During tenure, Brookings was named "Top Think Tank in the World" and "Top Think Tank in the United States" by the University of Pennsylvania's Think Tank and Civil Society Program in all seven surveys, 2007-2013.

Accomplishments and collaborative contributions included:

Strategic Planning:

- Leading and drafting the Institution's first core values document, "Quality, Impact, Independence," 2005
- Leading and managing annual reviews to measure achievements against that mission, 2006-2014
- Leading and drafting Strategic Plans Phase I (2007), Phase II (2010), Phase III (forthcoming 2014).
- Directing trustee and staff preparation for three executive committee and three full board meetings each year, 2004-2014. Active participation in board committees on Budget and Finance; Development Governance and Nominations; Investment; Public Responsibility and Ethics
- Managing the establishment, coordination and review of four "All-Brookings Priority" research areas: Promoting Growth Through Innovation; Advancing Opportunity and Well Being; Promoting Sound Energy and Climate Change Policies; and Managing Global Change.
- Helping manage the design, recruitment, and annual gathering of Brookings International Advisory Council, featuring thirty members from around the world (2004-2014)
- Helping guide the addition of nine policy centers, including: John L Thornton Center on China (2006);
 Center on Children and Families (2006); Engelberg Center for Health Care Reform (2007); Center for Universal Education (2008); Center on Technology Innovation (2011); Brookings India Center (2012);
 Center for 21st Century Security and Intelligence (2012); Center for Effective Public Management (2013);
 Hutchins Center on Fiscal and Monetary Policy (2014).
- Helping establish and coordinate three new overseas offices (New Delhi, Beijing, Doha)

Executive Leadership and Management:

- Helping the President overhaul and regularize monthly Steering Committee meeting of the five research Vice Presidents and four service Vice Presidents
- Managing the agenda, staffing, and conduct of monthly Steering Committee meetings
- Directing recruitment of seven research Vice Presidents, five administrative Vice Presidents, 2005-2014
- Directing the annual review of Brookings five research programs (2005-2014)
- Directing the establishment of guidelines for policy centers and overseas operational centers (2006), and revision of those guidelines (2013).
- Directing substantive, financial and management review of Brookings fourteen policy centers (2013)
- Establishing and helping manage the process to confer the title of Senior Fellow (2007-2014)
- Conducting one-on-one "Quality, Independence, Impact" orientation for all new Senior Fellows

Scholarly Leadership:

- Directing, managing or assisting institution-wide special initiatives, including presidential election series Opportunity '08 and Opportunity 2012; Presidential Transition Project, 2008 & 2012; the Brookings Index, 2009-2011; the Brookings Essay, 2013-2014.
- Directing partnership development with: Stanford University, University of Nevada Las Vegas, University of Oregon, University of Southern California, University of Virginia, Washington University in St. Louis.
- Participating actively as a scholar on policy issues such as American politics and institutions; US-EU affairs; China; India; energy and climate change; international economic affairs.
- Authoring numerous essays, articles, books, lectures, etc. (Select publication list attached)

Communications and Impact

• Directing three reviews of Brookings impact strategy, communications operations, and high-visibility

- projects (2005, 2010, 2014)
- Helping to re-design and re-launch brookings.edu, including prioritization of content, graphic design, integration of video, data visualization and social media, and internal staffing (2006, 2009, 2012)
- Helping to design and implement the communications strategy for all special initiatives, including partnerships with ABCNews.com; *Politico*; & *The Washington Post*.
- Directly recruiting senior U.S. government speakers for public and private events including White House Chief of Staff, Secretary of State, Secretary of Treasury, Secretary of Energy, National Security Advisor, Domestic Policy Advisor, Senate Majority Leader, Speaker of the House, House Majority Leader, House Minority Leader, United States Trade Representative, Special Envoy on Climate Change, etc. Also foreign heads of state, parliamentary officials; corporate and non-profit CEOs; opinion leaders, etc.
- Directly briefing senior policy officials in both Democratic and Republican Administrations

Fundraising:

- Leading in design and implementation of gift acceptance and donor recognition guidelines
- Helping guide Brookings growth from \$38 million (2004) to \$100 million budget (current).
- Helping shape design of Brookings Second Century Campaign, including drafting initial presentation to Trustees retreat (2011) and participation in all strategic decision-making around major gifts. Campaign has raised \$460 million toward \$600 million goal.
- Helping design and execute fundraising solicitations of trustees and policy leadership councils
- Helping execute International Advisory Council fundraising strategy, generating approximately \$2.5 million per year in unrestricted gifts
- Soliciting, personally, annual individual fundraising gifts of \$400K annually
- Soliciting, personally, three project gifts totaling \$2 million
- Helping personally solicit two Center gifts totaling \$23 million
- Helping personally solicit two endowed chairs (\$3 million each)
- Directing university partnership fundraising: \$6 million Brookings curriculum grant (UNLV); \$4 million Brookings submission to National Science Foundation for urban sustainability, partnering with University of Virginia (\$12 million total grant); drafting multi-year proposal with Stanford and Oregon (in process).

German Marshall Fund of the United States, Washington, DC

- Director of Studies and Senior Transatlantic Fellow: Sept. 2001-Sept. 2004.
- Resident Fellow: August 2000-July 2001.

Director of the Transatlantic Fellows Program, GMF's in-house think tank covering the full range of foreign economic and security policy issues. Oversaw the research of 15 fellows in three GMF offices. Also oversaw the annual Research Fellowship Award for academic research on European affairs.

Project director for *The Trade and Poverty Forum*, a global working group which issued recommendations for how to address poverty through trade and investment. Chairpersons include Robert Rubin (Citicorp), Luiz Lampreia (former Foreign Minister, Brazil), Dominique Strauss-Kahn (Deputy, National Assembly of France), Cyril Ramaphosa (South Africa), Dr. Shoichiro Toyoda (Honorary Chair, Toyota Motor Company, Japan), and Rahul Bajaj (Chairman and CEO of Bajaj Auto, India). Raised \$4 million grant from Hewlett Foundation, 2004.

Designed and oversaw conferences on U.S.-European attitudes toward globalization and innovation.

Authored several articles, op eds, and essays on international trade and development issues, as well as two project reports of the Trade and Poverty Forum.

Princeton University, Woodrow Wilson School of Public and International Affairs, Princeton, NJ

- Resident Fellow, September 1999-July 2000.
- International Affairs Fellow, Council on Foreign Relations

U.S. Department of State, Bureau of Economic Affairs, Washington, DC

• Director of the Office of Policy Analysis: December 1998-May 1999.

Directed a planning office for emerging international economic issues such as information technology, corruption, public investment in emerging markets, and trade disputes over labor and environmental standards.

Member of State Department team responsible for developing a response to financial crises in Brazil, Russia, Argentina. Also assisted in developing response to the 1997 Asian Financial Crisis.

Worked on early strategies for WTO negotiations, including Chinese accession in 1999.

The White House, National Security Council and National Economic Council, Washington, DC

- Director of International Economic Affairs: Jan. 1997 Dec. 1998.
- Deputy Director, White House Climate Change Task Force: 1997 -1998.

Principal policy advisor and staff coordinator for G-7/G-8 affairs, including planning and negotiations for the Denver Summit (June 1997) and Birmingham Summit (May 1998).

Helped coordinate administration-wide team at Kyoto and Buenos Aires negotiations of the UN Intergovernmental Convention on Climate Change (1997- 1998).

Senior advisor on a number of other international negotiations, including on trade agreements and on international environmental agreements.

U.S. Department of State, Policy Planning Staff, Washington, DC

• Special Advisor to the Director, June 1995-January 1997.

Coordinated staff efforts for Director of Policy Planning, James B. Steinberg. Managed global affairs issue portfolio, including international crime, terrorism, weapons proliferation, environmental issues, conflict resolution and prevention, democracy and human rights, foreign assistance.

Projects included helping design and coordinate State Department contributions to President's National Security Strategy; Annual State Department Report on Terrorism; U.S. diplomatic efforts for the 50th Anniversary of the United Nations; Dayton Peace Negotiations for Bosnia; Secretary's Preventive Action Initiative; Secretary Christopher's involvement in Lyons G-7 Summit; State Department contributions to Secretary's initiative to integrate environment into the State Department; Secretary Christopher's recommendations for Second Term Foreign Policy; Transition papers for Secretary Albright.

Syracuse University, Washington Program, Washington, DC

• Adjunct Professor of International Politics: January 1996-December 1996.

Center for National Policy, Washington, DC

• Senior Research Associate:, September 1993-June 1995.

Projects included: US National Interests in a Global Context; Population, Prosperity, and National Security; Task Force on Community Building in Troubled Urban Neighborhoods. Also researched international migration and immigration; principles of American foreign policy; U.S. foreign assistance.

Civic Education Project, New Haven, CT

- Co-Founder and Director:, November 1990-May 1992.
- Board member, 1990-2000

Founded a non-profit organization, placing western-trained social science lecturers in east central European universities. Oversaw curriculum development and recruiting. CEP sponsored 130 lecturers each year at over 60 universities in Albania, the Baltic States, Bulgaria, the Czech Republic, Hungary, Moldova, Poland, Romania, Russia and Ukraine. Annual budget: \$4 million.

Dukakis-Bentsen Campaign, Boston, MA

- National Advance Staff, paid employee, July 1988-November 1988 (on leave from graduate school)
- National Advance Staff, part-time volunteer, December 1987-June 1988 (while enrolled in graduate school)

Organized planning and logistics for presidential campaign events. As an unpaid volunteer during the primary campaign, managed event stage, sound and lighting logistics, advertising and crowd-building, and motorcade operations. During general election, was promoted to being lead advance person for Vice Presidential candidate Lloyd Bentsen, working directly with the candidate and his senior travelling staff on event strategy and logistics, and overseeing staff responsible for site preparations, communications, crowd-building, motorcade, and hotels.

EDUCATION

Yale University, Ph.D., Department of Politics. New Haven, CT. 1994.

- Dissertation: "Liberal Democratic Theory and the Transformation of Sovereignty." 1994 top nominee of Yale Politics Department for American Political Science Association's political theory dissertation award.
- Field exams in Political Theory, American Government, Contemporary Theory; highest honors all fields.
- Teaching Assistant: Political Theory, American Constitutional Law, International Relations
- Doctoral Dissertation Fellowship: Institute for the Study of World Politics, Miller Center, University of Virginia, Charlottesville

University of Virginia, B.A. Honors, Dept. of Government and Foreign Affairs. Charlottesville, VA. 1986.

- Phi Beta Kappa, Magna Cum Laude
- Undergraduate Honors Program in Government and Foreign Affairs. Elite six-person program featuring Oxford-style tutorials in Political Theory, American Politics, International Relations, Comparative Government.
- Winner of the Stephenson Prize for undergraduate thesis, co-written with Stephen Grand. *Inside Out:* Ethnic Conflict in Cyprus and Northern Ireland

EXTRACURRICULAR

Order of St. Andrew, Orthodox Ecumenical Patriarchate, Istanbul, Turkey.

- Archon. Serves as a layperson volunteer ambassador for the Ecumenical Patriarch of the Orthodox Christian Church, and Archbishop of Constantinople and New Rome, October 2011-Present.
- "Religious Tolerance and Pluralism in a Global Context," Lecture given at Second International Conference on Religious Freedom, Berlin, Germany, December 4, 2013.

Batten School of Leadership and Public Policy, University of Virginia, Charlottesville.

 Advisory Board Member, 2013. Provided counsel to administrators and students on programming, outreach, and job opportunities.

Charlottesville Track Club, Charlottesville, VA.

- Member, Boston Bound Training Group.
- Completed 12 marathons, including Boston, New York, Marine Corps, Philadelphia, Vancouver, Richmond, Three Bridges/White Hall.

Personal

Married to Kristen Suokko, daughters to Annika (12) and Kyri (10). Resident of Charlottesville, VA, 1999-2014

References

Available upon request.

SELECT PUBLICATIONS

BOOKS

Inside Out India and China: Local Politics Go Global (Brookings Institution Press, 2013)

Fast Forward: Ethics and Politics in the Age of Global Warming (Brookings Institution Press, 2010), with Strobe Talbott

JOURNAL ARTICLES, REPORTS, ESSAYS

"New Players on the World Stage: Chinese Provinces and Indian States," The Brookings Essay, October 22, 2013

"Nine Weeks, Eleven States, One India," India Today, April 20, 2012

"Leaving a Good Legacy: Why the ethical case for combatting climate change is one that should appeal to conservatives," with Strobe Talbott, *Time*, June 14, 2010

"Five G's: Lessons From World Trade for Governing Global Climate," in *Climate Change, Trade and Competitiveness: Is a Collision Inevitable?* Lael Brainard, editor, (Brookings Institution Press, April 3, 2009.

"A Changing Climate: The Road Ahead for the U.S.," with Todd Stern, Washington Quarterly, Winter 2007-8.

"Climate Change: Creating an E8," with Todd Stern, The American Interest, January/February, 2007.

Trade and Poverty Forum: Final Report; German Marshall Fund of the U.S., April 2005, co-editor with Kareem Saleh.

"Who Killed Cancun?: Development, Trade and Democracy at the WTO" International Economy, Fall 2004.

"Towards a Democratic World Trading System: Four Challenges for the WTO," in *Doha Development Agenda: A Global View*, ed. T.K.Bhaumik (Delhi: Confederation of Indian Industries, 2003)

"Pragmatic Engagement or Photo Op: What Will the G-8 Become?" The Washington Quarterly, Summer 2001.

"The Imperfect Democratic Peace of Ancient Greece," with Bruce Russett, in *Grasping the Democratic Peace: Principles for a Post-Cold War World*, (Princeton: Princeton University Press, 1993).

"Do Democracies Fight Each Other? Evidence from the Peloponnesian War," with Bruce Russett, *Journal of Peace Research* 29 (1992) pp. 415-434.

ANALYSIS & OPINION

"Question for Candidate Modi: Climate Change as a State Issue or a Central Issue or Both?" *Planet Policy Blog*: May 5, 2014

"Chinese Cities Four Modernizations," Project Syndicate, April 28, 2014

"Forget Beijing and Delhi: When Diplomacy Goes Local," The Globalist, December 14, 2013

"Chinese Urbanization: Field of Dreams or Real Estate Fantasy?" Up Front Blog, July 26, 2013

"Obama Win is a Gift for Greeks," Huffington Post, November 8, 2012

"Olympic Glory: Designed in US, Made Globally," Politico, July 27, 2012

"Nitish Kumar: India's Man from Hope?" Rising Power Union Blog, March 20, 2012

- "India's Most Admired and Most Feared Politician: Narendra Modi," Rising Power Union Blog, March 16, 2012
- "The World's Fourth Largest Democracy Votes: Uttar Pradesh, India," Rising Power Union Blog, March 7, 2012
- "Politics in Tamil Nadu, India: Jayalalitha Strikes Back," Rising Power Union Blog, February 24, 2012
- "Mumbai Elections: How India's Regional Politics Affect the Country's Future," Rising Power Union Blog, February 15, 2012
- "India's G-7: Local Leaders with Global Interests," Rising Power Union Blog, February 6, 2012
- "Obama, South India, and the High Ground of High Tech," Rising Power Union Blog, January 31, 2012
- "In India, Two States, but One Nation," Rising Power Union Blog, January 24, 2012
- "The Illiterate Know You Can No Longer Just Blame Delhi," Rising Power Union Blog, January 20, 2012
- "Tamil Nadu: From Union-Breaking to King Making," Rising Power Union Blog, January 13, 2012
- "Rising Power Unions, Rising Power Union Blog, January 10, 2012
- "Why Greeks are Angry, Scared and Trapped: The Ongoing Economic Crisis," CNN.com, June 29, 2011
- "Obama's Partner in Athens," Up Front Blog, June 17, 2011
- "Rocking the Cradle of Democracy," Up Front Blog, June 16, 2011
- "How We're Doing Compared to the Rest of the World: The Brookings Index," with Martin Indyk, *The Washington Post,* February 13, 2011
- "How We're Doing Ahead of the November Elections: The Brookings Index," with Darrell West, *The Washington Post*, August 22, 2010
- "Making the Case for Climate Change," with Strobe Talbott, *Politico*, June 30, 2010.
- "Leaving a Good Legacy: Why the ethical case for combatting climate change is one that should appeal to conservatives," with Strobe Talbott, *Time*, June 14, 2010
- "Status Report: Obama and Energy Security," with Charles Ebinger, Up Front Blog, January 5, 2010.
- "How We're Doing: A Composite Index of Global and National Trends" (The Brookings Index) with Michael O'Hanlon and Darrell West, *The Washington Post*, July 26, 2009
- "India and Climate Change," The Wall Street Journal, July 18, 2009
- "Case for Climate Protection Authority," with Nigel Purvis, Politico, January 27, 2009.
- "How Obama Should Confront Climate Change," Politico, December 2, 2008
- "Memo to President-elect Barack Obama: Building a Secure Energy Future," Real Clear Politics, Nov. 14, 2008
- "Bush's Opportunity on Climate," with Todd Stern, Washington Post, February 13, 2001.
- "Kyoto Climate Debate Heats Up," with Daniel Benjamin, Financial Times, October 24, 2000.